

MANAGED SERVICE PROVIDER "MSP" MARKET UPDATE Q3 2025

NEW YORK I LONDON I LOS ANGELES I PARIS I MUNICH SAN FRANCISCO I BERLIN I DUBAI



OUR VALUE PROPOSITION

WHY OUR CLIENTS CHOOSE US



100% TECH-FOCUSED

Deep sector expertise in 8 core tech verticals



INDEPENDENT AND PARTNER-LED

Partner-owned investment bank with an entrepreneurial team



10x investment bank of the year, +45x deal of the year, 6x leadership awards



EXTENSIVE M&A AND CORPORATE FINANCE EXECUTION SKILLS

Executing wide range of transactions including Strategic M&A, PE Buyouts, Private Placements, Buy Side, and Carve Outs deals



GLOBAL REACH COMBINED WITH LOCAL PRESENCE

One of the largest tech teams with senior professionals in the US, Europe and Middle East



STRONG TRANSACTION TRACK RECORD

Over 500 transactions completed incl. numerous tech landmark deals



LEADER IN MID-MARKET TECH INVESTMENT BANKING

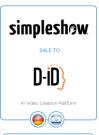
Top Global Boutique Investment Bank

STRONG TRANSACTION TRACK RECORD ACROSS THE GLOBAL TECH LANDSCAPE

OVER 500+ TRANSACTIONS COMPLETED



























NOVARC

PRIVATE PLACEMENT

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SALE TO

AXIOM







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KEENSIGHT

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PROVEN TRACK RECORD IN MSP M&A AND GROWTH FINANCING ADVISORY

































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Q3 MSP M&A DEAL COUNTS AND DOLLAR VALUE RAMP SIGNIFICANTLY 100+ TRANSACTIONS WITH \$2.6 BILLION IN DEAL VALUE



MSP M&A activity ramped significantly in Q3 2025, with deal volume increasing 17% Q-o-Q to 108 transactions. The disclosed deal value increased sharply to \$2.6 billion with a significant uptick in large ticket transactions.



In line with previous quarters, both strategic and financial consolidators remained active in pursuing IT service providers to strengthen their service capabilities, with such deals making up 85% of total transactions in Q3 2025.



Strategic buyers continue to consolidate actively, with all the top 10 players acquiring at least five MSPs over the past two years. In contrast, financial investors typically focus on one or two MSP investments.



The global MSP market value reached \$305 billion in 2024 and is expected to grow to \$571 billion by 2033, driven by increasing IT complexities and demand for cost efficiency.



STRONG MARKET TRACTION DESPITE ECONOMIC UNCERTAINTY

121

MSP transactions in Q3 2025

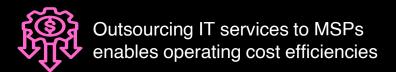
\$305bn

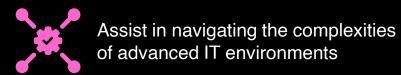
Global managed service market value in 2024

~7.2%

Expected market growth CAGR until 2033

Top 3 Most Important Outcomes Achieved From Managed Services







WHAT BUYERS ARE REALLY LOOKING FOR IN TODAY'S MSP MARKET

As we close out 2025, the MSP M&A market continues to demonstrate resilience and depth — even amid shifting macroeconomic conditions and elevated capital costs. Strategic buyers and private equity sponsors remain highly active, but their priorities have evolved. Today's acquirers are more selective, disciplined, and focused on tangible value creation levers.

Across transactions this year, including Titan MSP's acquisition of RFA and Focus Technology's acquisition of Converged, both buy-side clients of Drake Star, several themes have emerged that reflect what buyers are really looking for:

Operational maturity and scalability

Buyers increasingly favor MSPs with well-structured delivery models, clear accountability across service lines, and standardized processes that can scale.

Recurring revenue quality

While top-line growth remains important, acquirers are prioritizing revenue visibility and stickiness. High-retention managed services with multiyear contracts and minimal churn are at a premium.

Vertical expertise and differentiation

MSPs serving regulated or complex industries (e.g., financial services, healthcare, government) continue to command strong interest due to higher barriers to entry and compliance-driven switching costs.

Talent and leadership depth

Cultural alignment and management succession are key diligence areas. Buyers want to see teams that can integrate effectively and continue driving client relationships post-close.

Cybersecurity and cloud proficiency

Security, compliance, and cloud transformation capabilities have moved from "nice-to-have" to "must-have." The ability to deliver secure, compliant hybridcloud environments is now central to MSP valuations.

"Both Titan MSP and Focus Technology exemplify how disciplined, well-capitalized platforms are pursuing strategic acquisitions to broaden their service portfolios, deepen technical expertise, and expand regional coverage — even as they maintain a sharp focus on integration and client experience.

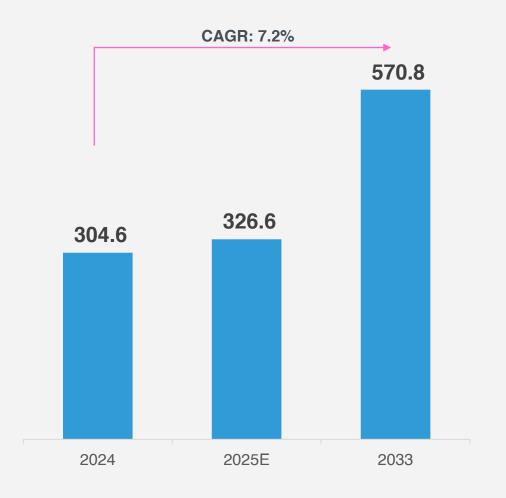
At Drake Star, we continue to see strong buy-side and sell-side activity in the sector, underpinned by recurring revenue models, strategic consolidation, and continued investor confidence in IT services. The next wave of transactions will likely reward MSPs that demonstrate not just growth, but operational excellence, cybersecurity maturity, and the ability to deliver measurable client outcomes."



Sam Levy Partner, Drake Star

IT COMPLEXITIES AND COST EFFICIENCY DRIVING MANAGED SERVICES TO REACH \$570B

MANAGED SERVICES MARKET SIZE | \$ BN



KEY DRIVERS



Increasing Complexity: The swift advancement of technology, varied software environments, and the integration of numerous platforms are driving the need for managed services.



Cost Efficiency: Managed services improve cost efficiency by optimizing resource utilization and reducing operating expenses, thereby enhancing overall profitability. Businesses are increasingly choosing to outsource to MSPs for infrastructure and tools at a predictable monthly fee, rather than investing in costly hardware and software.



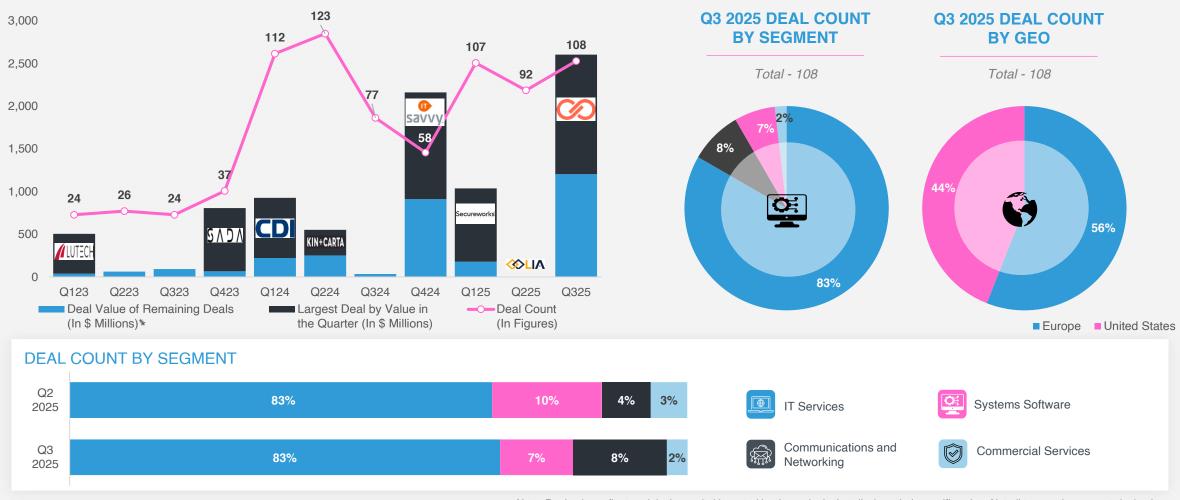
Cybersecurity Challenges: The rising incidence of cybersecurity threats is fueling the need for MSPs, who provide specialized solutions such as 24/7 monitoring and threat detection. These services are vital for safeguarding sensitive data and ensuring compliance with regulations.



Enhanced Business Agility: Managed services offer the flexibility to promptly adapt IT resources to changes in the market, customer requirements, and emerging opportunities. This capability allows for swift responses without being constrained by fixed infrastructure.

M&A ACTIVITY CONTINUES TO GROW, DRIVEN BY IT SERVICES MAKING UP 83% OF DEALS

108 ANNOUNCED M&A DEALS IN THE US AND EUROPE IN Q3 2025, WITH \$2.6B AGGREGATE DISCLOSED DEAL VALUE



Note: Deal value reflects solely the capital invested by those deals that disclose their specific value. Not all transactions report deal value.

MSP PLATFORMS CONTINUE TO CONSOLIDATE WITH TOP 10 CLOSING 5+ DEALS EACH

TOP MSP CONSOLIDATORS | Q4 2023 – Q3 2025

TOP 10 MOST ACTIVE STRATEGIC CONSOLIDATORS*



TOP 10 MOST ACTIVE FINANCIAL CONSOLIDATORS**



Includes deals since Oct 2023. *Ranked by total deal count.

**Most financial investors have made only two investments in MSP companies. Therefore, apart from the first five investors, rest listed under them do not adhere to any ranking.

U.S. CONTINUES TO BE THE LARGEST M&A MARKET

TOP M&A DEALS IN THE MSP SPACE | Q3 2025

COMPANY	COUNTRY	EMPLOYEES	REVENUE (\$ Mn)	DEAL SIZE (\$ Mn)	EV/EBITDA	ACQUIRER	ACQUIRER COUNTRY	DATE
Crayon	4	4,200	650.5	1,400.0	13.9	software ne	•	Jul 25
telent		2,700	613.3	404.6	8.1	MGROUP		Aug 25
ATMECS" Passionate Minds		1,500	-	-	-	SUTHERLAND		Aug 25
auxis		1,400	162.5	-	-	Grant Thornton		Sep 25
BT		650	-	25.7	-	enet Open Access Networks		Sep 25
REAL SIGNAL A ASSOCIATE		517	-	-	-	* אגוור		Aug 25
monaco telecom		350	-	731.3	-	Salt.	•	Sep 25
O2i INGENIERIE	()	275	11.9	0.4	-	A RCHOS		Jul 25
CloudFirst		50	-	40.0	8.0	PERFORMIVE		Sep 25
CONVERGED TECHNOLOGY GROUP		42	-	-	-	Focus Technology *		Aug 25

Note: Drake Star provided buy-side services to the Titan MSP and Focus Technologies



DRAKE STAR Sources: Pitchbook, Drake Star Analysis



SFIFCT M&A DFALS IN THE MSP SPACE

O3 2025



\$1.4B





- Crayon Holdings was acquired by SoftwareONE AG, a Swiss software and cloud services company, for \$1.4 billion on July 2, 2025.
- This strategic acquisition enhances SoftwareOne and Crayon's geographic reach and service capabilities, targeting CHF 80-100 million (\$100-125 million) in annual cost synergies within 18 months.

Jul-2025



\$405M **ACQUISITION BY**



- · Telent was acquired by M Group Services, via its financial sponsor CVC Capital Partners, for GBP 300 million (\$405 million) through an LBO on August 1, 2025.
- The acquisition will expand M Group Services' reach into attractive adjacent markets, including the public sector, defense, emergency services, and education.

Aug-2025



\$731M **ACQUISITION BY**



- · Monaco Telecom was acquired by Salt Mobile SA, a Swiss telecom service provider, for CHF 585 million (\$731 million) on September 17, 2025.
- This acquisition will help Salt expand its European presence and service offerings while creating opportunities for operational synergies and long-term value growth.

Sep-2025



\$40M

PERFORMIVE



ATMECS

1,500 **EMPLOYEES**





- ATMECS Global, an IT services provider, was acquired by Sutherland Global Services, a US-based ITeS firm on August 29, 2025.
- Through this acquisition, Sutherland aims to strengthen its digital transformation capabilities, particularly in AI and cybersecurity, while expanding its service offerings to meet evolving client needs.

Aug-25



ACQUISITION BY



- CloudFirst, a subsidiary of US-based Data Storage Corporation (DSC), was acquired by Performive, via its financial sponsor Renovus Capital Partners, through a \$40 million LBO on September 11, 2025.
- DSC intends to use the proceeds to fund acquisitions and investments in digital infrastructure, focusing on AI, GPU technologies, and cybersecurity.

Sep-2025



1,400 **EMPLOYEES**





- · Auxis, an IT services firm, was acquired by Grant Thorton LLC, via its financial sponsors La Caisse, Ottawa Avenue Private Capital, and New Mountain Capital, through an LBO on September 2, 2025.
- This acquisition will enable Grant Thornton to expand its tech-enabled advisory services, and enhance its capabilities in AI, automation, and shared services.

Sep-2025

Note: This slide presents key deals completed in Q3 2025 and are ranked based on the disclosed deal value and size of the target company.

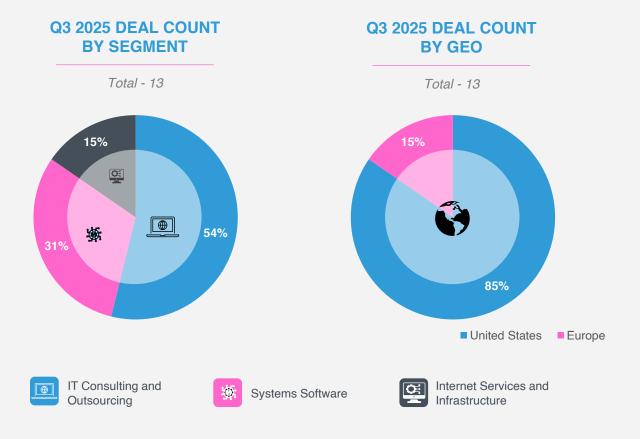


*DRAKE STAR Sources: Pitchbook, Drake Star Analysis

13 PRIVATE PLACEMENTS IN Q3 25, WITH 85% FROM THE US

ANNOUNCED PRIVATE PLACEMENT DEALS IN THE US AND EUROPE | Q3 2025





Note: Deal value reflects solely the capital invested by those deals that disclose their specific value. Not all transactions report deal value. Drake Star did not act as financial advisor on transactions listed on this page.

*DRAKE STAR Sources: Pitchbook, Drake Star Analysis

^{*}For Q3 2025, the total disclosed deal value is \$59 Mn, with Tenex Security Inc. reporting the largest deal value of \$27 Mn.

^{*}No deal values disclosed for Q4 2023, Q1 2024, and Q2 2024. No transactions took place in Q1 2024 and Q2 2024.

IT CONSULTING & SOFTWARE FIRMS DRIVE INVESTMENTS

TOP PRIVATE PLACEMENT DEALS IN THE MSP SPACE | Q3 2025

COMPANY	SUBSECTOR	COUNTRY	REVENUE (\$ Mn)	DEAL SIZE (\$ Mn)	EMPLOYEES	SELECT INVESTOR	DATE
FLEXENTIAL	Internet Services and Infrastructure		466.3	-	850	GI PARTNERS	Aug 25
TEKSTREAM The People to Power Your Success	IT Consulting and Outsourcing		-	-	300	ASH	Jul 25
AccessIT* GROUP, INC.	IT Consulting and Outsourcing		-	-	80	NAUTIC	Jul 25
LASS	IT Consulting and Outsourcing		5.4	-	50	PANTHER GENESIS PARK	Jul 25
RedZone TECHNOLOGIES	IT Consulting and Outsourcing		7.1	-	30	ParkerGale	Sep 25
COEO	Internet Services and Infrastructure		5.9	-	30	Rcc Riata Capital Group	Aug 25
TENEX	Systems Software		-	27.0	-	CROSSPOINT ANDREESSEN HOROWITZ	Sep 25
ARMDR	Systems Software		-	15.5	-	Race foundation capital	Jul 25
OSTRA SECURITY	Systems Software		-	9.5	-	GENERAL Rally Ventures	Aug 25
daylight	Systems Software		-	7.0	-	BainCapital VENTURES	Jul 25

DRAKE STAR Sources: Pitchbook, Drake Star Analysis

SELECT PRIVATE PLACEMENT INVESTMENTS IN MSPS

O3 2025



\$27M **INVESTMENT BY**

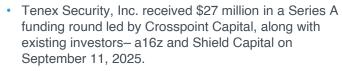


ARMDR

\$16M **INVESTMENT BY**







The funding will enable Tenex to scale its engineering, sales, and marketing functions while supporting enterprise customer growth.

Sep-25







- AirMDR raised \$15.5 million in a seed funding round led by Race Capital, with participation from Storm Ventures, and Foundation Capital, on July 9, 2025.
- The company intends to use the funding to enhance its Al-native MDR platform, expand R&D, and scale sales and marketing to serve enterprise clients as well as Managed Security Service providers.

Jul-25



\$10M **INVESTMENT BY**





- Ostra Security secured a Series A funding totaling \$9.5 million, co-led by General Catalyst and Rally Ventures, with participation from CapitalFour, on August 7, 2025.
- · The funds will be used by Ostra Security to expand its managed detection and response (MDR) capabilities and enhance its overall cybersecurity service offerings.

Aug-25



INVESTMENT BY













Daylight will utilize the funds to expand engineering and sales teams and develop its hybrid Managed Detection and Response (MDR) platform, combining Al-driven automation with human expertise.

Jul-25

- Flexential Inc., a U.S.-based provider of flexible data center solutions, secured a strategic investment from GI Partners on August 20, 2025.
- · Flexential intends to deploy these funds to build nextgeneration data centers and expand high-density colocation services across the U.S.

Aug-25



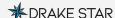
300 **FMPLOYFFS**





- TekStream Solutions, LLC, a U.S. based managed services firm received a round of funding from ASH Investment Partners, LLC (ASH IP) on July 7, 2025.
- · The funding will help TekStream expand service offerings, enhance infrastructure, and scale operations; aligning with ASH IP's strategy of investing in firms that offer digital solutions with skilled engineering teams.

Jul-25



GLOBAL REACH COMBINED WITH LOCAL PRESENCE

ONE OF THE LARGEST TECH TEAMS ACROSS NORTH AMERICA, EUROPE AND ASIA



5 countries



8 offices



500+
transactions





+45
Deal of the Year
Awards

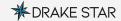


+70% cross-border transactions



+30
Partners &
Senior Advisors







Q3 2025 MARKET UPDATE

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*Partner Office

